

Date: Wednesday 26 July 2023 at 2.00 pm

Venue: Jim Cooke Conference Suite, Stockton Central Library, Church Road, Stockton on Tees, TS18 1TU

Cllr Robert Cook (Chair)
Cllr Lisa Evans (Vice-Chair)

Cllr Diane Clarke OBE
Cllr Kevin Faulks
Cllr Steve Nelson
Cllr Stephen Richardson
Fiona Adamson
Jon Carling
Dominic Gardner
Martin Gray
Peter Smith

Cllr Dan Fagan
Cllr Mrs Ann McCoy
Cllr David Reynard
Cllr Sylvia Walmsley
Sarah Bowman-Abouna
David Gallagher
Julie Gillon
Jonathan Slade
Ann Workman

AGENDA

- 1 Apologies for absence**
- 2 Declarations of interest**
- 3 Minutes of the meetings held on 31 May 2023 and 28 June 2023 (for approval)**

To approve the minutes of the last meetings held on 31 May 2023 and 28 June 2023 (Pages 7 - 12)
- 4 Notes of the Meeting of the Tees Valley Integrated Care Partnership 2 June 2023 (for information)** (Pages 13 - 24)
- 5 Vaping Update - Presentation from FRESH**
- 6 Evaluation of Warm Spaces in Stockton-on-Tees 2022/23 and Next Steps** (Pages 25 - 48)
- 7 Healthy Streets Update** (Pages 49 - 56)
- 8 Health Protection Collaborative -Terms of Reference** (Pages 57 - 64)
- 9 Joint Forward Plan** (Pages 65 - 74)

10 Members Updates

11 Health and Wellbeing Board - Forward Plan

(Pages 75 - 78)

Members of the Public - Rights to Attend Meeting

With the exception of any item identified above as containing exempt or confidential information under the Local Government Act 1972 Section 100A(4), members of the public are entitled to attend this meeting and/or have access to the agenda papers.

Persons wishing to obtain any further information on this meeting, including the opportunities available for any member of the public to speak at the meeting; or for details of access to the meeting for disabled people, please

Contact: Michael Henderson on email Michael.henderson@stockton.gov.uk

KEY - Declarable interests are:-

- Disclosable Pecuniary Interests (DPI's)
- Other Registerable Interests (ORI's)
- Non Registerable Interests (NRI's)

Members – Declaration of Interest Guidance



Table 1 - Disclosable Pecuniary Interests

Subject	Description
Employment, office, trade, profession or vocation	Any employment, office, trade, profession or vocation carried on for profit or gain
Sponsorship	Any payment or provision of any other financial benefit (other than from the council) made to the councillor during the previous 12-month period for expenses incurred by him/her in carrying out his/her duties as a councillor, or towards his/her election expenses. This includes any payment or financial benefit from a trade union within the meaning of the Trade Union and Labour Relations (Consolidation) Act 1992.
Contracts	Any contract made between the councillor or his/her spouse or civil partner or the person with whom the councillor is living as if they were spouses/civil partners (or a firm in which such person is a partner, or an incorporated body of which such person is a director* or a body that such person has a beneficial interest in the securities of*) and the council — (a) under which goods or services are to be provided or works are to be executed; and (b) which has not been fully discharged.
Land and property	Any beneficial interest in land which is within the area of the council. 'Land' excludes an easement, servitude, interest or right in or over land which does not give the councillor or his/her spouse or civil partner or the person with whom the councillor is living as if they were spouses/ civil partners (alone or jointly with another) a right to occupy or to receive income.
Licences	Any licence (alone or jointly with others) to occupy land in the area of the council for a month or longer.
Corporate tenancies	Any tenancy where (to the councillor's knowledge)— (a) the landlord is the council; and (b) the tenant is a body that the councillor, or his/her spouse or civil partner or the person with whom the councillor is living as if they were spouses/ civil partners is a partner of or a director* of or has a beneficial interest in the securities* of.
Securities	Any beneficial interest in securities* of a body where— (a) that body (to the councillor's knowledge) has a place of business or land in the area of the council; and (b) either— (i) the total nominal value of the securities* exceeds £25,000 or one hundredth of the total issued share capital of that body; or (ii) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which the councillor, or his/ her spouse or civil partner or the person with whom the councillor is living as if they were spouses/civil partners have a beneficial interest exceeds one hundredth of the total issued share capital of that class.

* 'director' includes a member of the committee of management of an industrial and provident society.

* 'securities' means shares, debentures, debenture stock, loan stock, bonds, units of a collective investment scheme within the meaning of the Financial Services and Markets Act 2000 and other securities of any description, other than money deposited with a building society.

Table 2 – Other Registerable Interest

You must register as an Other Registrable Interest:

- a) any unpaid directorships
- b) any body of which you are a member or are in a position of general control or management and to which you are nominated or appointed by your authority
- c) any body
 - (i) exercising functions of a public nature
 - (ii) directed to charitable purposes or
 - (iii) one of whose principal purposes includes the influence of public opinion or policy (including any political party or trade union) of which you are a member or in a position of general control or management

Health & Wellbeing Board

A meeting of Health & Wellbeing Board was held on Wednesday, 31st May 2023.

Present: Cllr Robert Cook (Chair), Cllr Lisa Evans Cllr Dan Fagan, Cllr Kevin Faulks, Cllr Ann McCoy, Cllr Steve Nelson, Cllr David Reynard, Cllr Stephen Richardson, Cllr Tony Riordan, Cllr Sylvia Walmsley, Martin Gray, Sarah Bowman - Abouna, Clare Gamble (sub for Jon Carling), Ales Sinclair (Sub for David Gallagher), Elspeth Devaney (sub for Dominic Gardner), Peter Smith

Officers: Michael Henderson, Rob Miller (SBC)

Also in attendance: Dan Jackson (NENC ICB)

Apologies: Fiona Adamson, Jon Carling, Dominic Gardner, David Gallagher, Julie Gillon, Jonathan Slade, Ann Workman

1 Declarations of Interest

There were no declarations of interest.

2 Minutes of the meeting held on 29 March 2023

The minutes of the meeting held on 29 March 2023 were confirmed as a correct record.

3 Health Protection Update

Members considered a report and presentation relating to the Annual Health Protection Report on key issues and indicators for Health Protection over the previous year, 2022.

RESOLVED that the report and discussion be noted.

4 Integrated Mental Health Strategy Group

The Board considered a report that updated members on the progress of the Integrated Mental Health Steering Group for Stockton-on-Tees which was a subgroup of the Health and Wellbeing Board.

RESOLVED that the report be noted.

5 Notes of the meeting of Tees Valley Area Integrated Care Partnership (ICP) held on 31 March 2023

The Board considered the notes from the meeting of the Tees Valley Area Integrated Care Partnership (ICP).

RESOLVED that the meeting note be noted.

6 Members' Updates

The Board considered Members' update.

7 Forward Plan

The Forward Plan was noted.

Health & Wellbeing Board

A meeting of Health & Wellbeing Board was held on Wednesday 28 June 2023.

Present: Cllr Bob Cook (Chair), Cllr Lisa Evans (Vice Chair), Cllr Kevin Faulks, Cllr Mrs Ann McCoy, Cllr Steve Nelson, Cllr David Reynard, Cllr Stephen Richardson, Cllr Sylvia Walmsley, Fiona Adamson, Sarah Bowman-Abouna, Jon Carling, Elspeth Devaney (sub for Dominic Gardner), Martin Gray

Officers: Emma Champley, Jo Linton, Judy Trainer

Also in attendance: Kathryn Warnock, Alex Sinclair (ICB)

Apologies: Cllr Dan Fagan, Cllr Tony Riordan, Dominic Gardner, David Gallagher, Peter Smith, Ann Workman

1 Declarations of Interest

There were no declarations of interest.

2 Better Care Fund (BCF) Planning Requirements 2023-25

The Board received a report seeking approval for the Stockton-on-Tees BCF planning requirements for 2023-25. The BCF Framework set out the Government's priorities for 2023 – 25 including improving discharge, reducing the pressure on Urgent and Emergency Care and social care, supporting intermediate care, unpaid carers and housing adaptations.

The vision for BCF was to support people to live healthy, independent and dignified lives, through joining up health, social care and housing services seamlessly around the person.

Officers highlighted that monitoring reports had become time consuming for the team and no feedback or comparisons were supplied as a result of the information provided. The Board commented that Stockton-on-Tees should not be subjected to the same level of scrutiny as poorer performing areas and suggested that the Local Government Association should also take the matter up with the Department for Health.

The Board acknowledged the considerable work that had gone into producing the report and the input of GPs. Building on the positive collaborative working, it was the intention to include the voluntary and community sector and housing in future planning work.

RESOLVED

- (1) That the Stockton-on-Tees BCF planning requirements for 2023-25 be approved for submission.
- (2) That concerns be raised that the requirements for submitting fortnightly, monthly and annual reports have become an onerous task for the Delivery Group.

3 **Pharmaceutical Needs Assessment (PNA) 2022 Update**

The Board considered a report advising of the following changes to the PNA:

- Closure of a pharmacy within Sainsbury's at Whitehouse Farm
- Proposed consolidation of two pharmacies in Billingham town centre
- An application for a new pharmacy at Elm Tree Centre, Stockton-on-Tees

Discussion and key points:-

- The Board acknowledged that they could not object to the closure of the Lloyds Pharmacy at Sainsbury's because had the pharmacy not existed at the time the PNA was written, a gap would not have been identified
- Decisions to close pharmacies were national decisions and staff recruitment problems were likely to be a factor
- Concerns about access arising from closures were expressed and could be considered through wider work

RESOLVED

- (1) That the closure of the pharmacy within Sainsbury's at Whitehouse Farm be noted, that no supplementary statement be issued and that an updated map of pharmaceutical services be published.
- (2) That the publication of a supplementary statement and an updated map of pharmaceutical services in relation to the consolidation of the two pharmacies in Billingham town centre be approved once the consolidation date is known.
- (3) That the application for a new pharmacy at Elm Tree be noted.
- (4) That the change in regulations allowing a reduction on 100-hour pharmacies core opening hours be noted.
- (5) That a further report be submitted to the Board on pharmacy provision.

4 **Special Educational Needs and/or Disabilities (SEND) Strategy – Progress and Next Steps for 2023/24**

The Children and Families Act 2014 introduced significant changes to the systems and approaches for children and young people aged 0-25 with special educational needs and/or disabilities.

The Board received a report outlining plans for the 2023/24 SEND strategy and the establishment of the Local Inclusion Partnership.

The Board paid tribute to the work of the SEND team in developing an innovative digital approach to create quality Education Health and Care Plans. The Council had scooped a national award in recognition of the work carried out at the Municipal Journal's national awards.

RESOLVED that the proposed action plan and priorities for 2023/24 be endorsed and a further report be submitted to the Board in September 2023.

5 Members' Updates

Problems with accessing GPs and dentistry had been highlighted at recent meetings including the North East and North Cumbria Integrated Care Partnership and the North East Joint Scrutiny Network. It was noted that the Government had announced a recovery plan and work was being carried out with practices to implement plans.

The Board noted that this would have been Ann Workman's final Board meeting prior to her retirement and recorded a vote of thanks and well wishes for her retirement.

6 Forward Plan

The Board noted the Forward Plan.

It was agreed that the August meeting be cancelled and the business re-scheduled to July or September.

The Board requested a future item on Vaping and also an update on Nitrous Oxide abuse as part of a wider drugs update.

This page is intentionally left blank

North East North Cumbria Health & Care Partnership



Tees Valley Area Integrated Care Partnership (ICP) Meeting

Meeting held on: 2nd June 2023 12pm – 2pm
 Held at: Stockton Employment and Training Hub,
 Wellington Square, Stockton, TS18 1RG

Item No:	Meeting Notes	Action
TVICP/23/10	Welcome and Introductions	
	<p>Councillor Cook, as Chair, welcomed colleagues to the Tees Valley Area Integrated Care Partnership (ICP) Meeting. He advised that following agreement with the Local Authority Chief Executives of the Tees Valley the representatives at this meeting, going forward, will be</p> <ul style="list-style-type: none"> • John Sampson – Redcar & Cleveland • Erik Scollay - Middlesbrough • James Stroyan – Darlington • Ann Workman – Stockton • Craig Blundred – Hartlepool • Mark Adams – Middlesbrough <p><u>Present:</u></p> <ul style="list-style-type: none"> • Councillor Bob Cook (Chair) (BC) – Health and Well-being Board Chair & Leader of Stockton Borough Council • David Gallagher (DG) – Executive Area Director (South), NENC ICB • Alex Sinclair (AS) – ICB Director of Place (Stockton), NENC ICB • Ann Workman (AW) – Director of Adult Services, Stockton Borough Council • Brent Kilmurray (BK) – Chief Executive of Tees, Esk and Wear Valleys NHS Foundation Trust 	

	<ul style="list-style-type: none"> • Christopher Akers-Belcher (CAB) - Chief Executive of Healthwatch Hartlepool, and the Healthwatch Network Regional Coordinator NENC • Clare Gamble (CG) - Community Projects Manager, Catalyst • Craig Blundred (CBlu) – Director of Public Health, Hartlepool Borough Council • Deepak Dwarakanath (DD) – Medical Director, North Tees & Hartlepool NHS Foundation Trust • Professor Derek Bell (DB) – Chair, North Tees & Hartlepool NHS Foundation Trust / South Tees Hospitals NHS FT • Dr Dhirendra Garg (DhG) - PCN/CD Representative, Stockton PCN • Dr Helen McLeish (HM) – PCN Clinical Director, Darlington PCN • Karen Hawkins (KH) - ICB Director of Place (Hartlepool) NENC ICB • Ken Ross (KR) – Public Health, Darlington Borough Council • Mark Adams (MA) – Director of Public Health, Middlesbrough Council / Redcar & Cleveland Council • Patrick Rice (PRi) - Director of Adults and Communities, Redcar and Cleveland Borough Council • Dr Janet Walker (JW) – Medical Director, NENC ICB • Julian Penton (JP) - Voluntary Sector Lead/3rd Sector, Hartlepower (Hartlepool) • Martin Gray (MG) - Director of Children's Services, Stockton Borough Council • Martin Short (MS) - ICB Director of Place (Darlington), NENC ICB • Mike Greene (MG) – Chief Executive, Stockton Borough Council • Richard Scothton (RS) – Chair, County Durham & Darlington FT • Sandra Britten (SB) - Chief Executive (Operational) on behalf of Hospices North East & North Cumbria Collaborative, Alice House Hospice • Sue Jacques (SJ) – Chief Executive of County Durham & Darlington Foundation Trust • Dr Teik Goh (TG) - PCN/CD Representative, Redcar and Cleveland PCN • Mark Davis (MD), Middlesbrough Voluntary Development Agency (MVDA) <p><u>In Attendance:</u></p> <ul style="list-style-type: none"> • Shaun Mayo (SM) – General Manager, Tees, Esk and Wear Valleys NHS FT • Ranjeet Shah (RS) – Consultant Psychiatrist, Tees, Esk and Wear Valleys NHS FT 	
--	--	--

	<ul style="list-style-type: none"> • Dr Dan Jackson, Director of Stakeholder, Policy and Public Affairs, NENC ICB • Kate Sutherland (KS) – Senior Governance Lead (Tees Valley) NENC ICB • Jane Smailes (Note Taker) (JS) – Office Manager, NENC ICB 	
TVICP/23/11	Apologies for Absence	
	<ul style="list-style-type: none"> • Dr Bharat Kandikonda - PCN/CD Representative – Middlesbrough PCN • Craig Blair - ICB Director of Place, Middlesbrough / Redcar & Cleveland, NENC ICB • Denise McGuckin – Managing Director of Hartlepool Borough Council • Erik Scollay – Director of Adult Services, Middlesbrough Council • Helen Ray – Chief Executive of North East Ambulance Service NHS FT • Ian Williams – Chief Executive, Darlington Council • Dr Jackie McKenzie - PCN/CD Representative, Hartlepool PCN • James Stroyan – Director of People (Children & Adults), Darlington Council • Jill Harrison - Director of Adult & Community Based Services, Hartlepool Borough Council • Jon Carling - Voluntary Sector Lead/3rd Sector, Catalyst Stockton • Jean Golightly - Director of Nursing (South), NENC ICB • Julie Gillon – Chief Executive of North Tees & Hartlepool NHS Foundation Trust • Kathryn Boulton - Director of Children's Services, Redcar and Cleveland Borough Council • Kerry McQuade – Assistant Director of Strategy, Planning & Partnerships of North East Ambulance Service NHS FT • Lynne Walton – Director of Finance (South), NENC ICB • Penny Spring – Director of Public Health, Darlington Borough Council • Peter Neal - Redcar & Cleveland Voluntary Development Agency (RCVDA) • Peter Rooney - Director of Strategy and Planning, NENC ICB • Sarah Bowman-Abouna – Director of Public Health, Stockton Borough Council • Councillor Shane Moore - HWBB Chair & Portfolio for Health, Hartlepool Borough Council • Toni Mchale – Sub Regional Co-ordinator / Project Development Manager, Healthwatch 	

TVICP/23/12	Declarations of Interest	
	Councillor Bob Cook (BC) reminded colleagues of the importance of the robust management of conflicts of interest and asked individuals to raise any potential conflicts of interest as the meeting progressed. No conflicts of interest were raised.	
TVICP/23/13	Minutes from Previous Meeting	
	The minutes of the meeting, held 31 st March 2023, had previously been circulated to members for comment. There were no amendments requested and therefore the minutes were AGREED as an accurate record. Confirmed minutes will also be shared with Health and Wellbeing Boards for information.	
TVICP/23/14	Matters Arising & Action Log	
	There were no outstanding actions on the Action Log and no matters arising were noted.	
TVICP/23/15	Healthwatch Update	
	<p>The presentation, including the four Healthwatch locality reports had been circulated to members prior to the meeting.</p> <p>Mr Akers-Belcher (CAB) delivered the Healthwatch Update, which was a discussion item to hear key themes from the patient voice across the Tees Valley.</p> <p>The presentation provided a brief overview of background and role of Healthwatch and highlighted the following:</p> <ul style="list-style-type: none"> • The NENC Network Structure, • Contributions by the Network including volunteering, information, intelligence and reports, • Examples of Healthwatch reports were shared from across Darlington, Hartlepool, South Tees (Middlesbrough and Redcar & Cleveland) and Stockton. <p>CAB advised that the Healthwatch reports for each locality were produced quarterly and provided an overview of the current issues in each locality. CAB highlighted key issues from the reports.</p> <p>Cllr Cook (BC) noted that some of the issues highlighted in the Healthwatch reports had been raised at the Health and Wellbeing Board (HWB) in Stockton, specifically GP Access.</p>	

	<p>David Gallagher (DG) thanked CAB for the wealth of information that was provided in the presentation and noted that many of the issues raised were national concerns, not just specific to the Tees Valley, ie access to NHS dental services. He also noted the need for clearer and consistent descriptors of services that were meaningful to the public, for example the extended hours service provision.</p> <p>Following a query, CAB advised that Healthwatch reports were provided to each ICB Director of Place to be included with papers for the relevant ICB Place Sub-Committee. Karen Hawkins (KH) explained that each NENC ICB Director of Place also had lead responsibilities for specific portfolios across the Tees Valley and they would share any portfolio information from the reports for consistency across other places.</p> <p>ACTION: There was an ask if all the reports could be made easily accessible for partners, for example adding to the NENC ICB website. This feedback will be provided to the communications team.</p> <p>Further to a query regarding GP access CAB advised that Healthwatch Hartlepool was working with the GP Federation to help promote the right time access for GP or pharmacy services and when the public should dial 111. Whilst noting that access to GP services was included in the Healthwatch reports CAB explained that GP access had much improved following recent investment.</p> <p>DG advised it was important to understand the public perception of GP access against the reality of gaps in service provision. He highlighted the national work on extending service provision and following the launch suggested this be an item to bring to a future meeting.</p> <p>Karen Hawkins (KH) explained that work was continuing, both regionally and locally, in respect of the 'Delivery Plan for Recovering Access to Primary Care'. The work included issues such as workforce and digital and she suggested that once the plans were agreed this should be brought to the meeting for information. The plan would likely be agreed in September 2023.</p> <p>ACTION: Enhanced Access to GP Services / Delivery Plan for Recovering Access to Primary Care to be added to a future meeting agenda, possibly September 2023.</p> <p>There was a discussion regarding the need to empower patients to self-care through different programmes and to ensure a holistic view, including the Waiting Well initiative. It was noted that there could be opportunities within the</p>	<p>KS</p> <p>JS</p>
--	--	-----------------------------------

	<p>ICP for collective and partnership working to strengthen communities.</p> <p>Following a query from Dr Goh (TG), CAB advised that Healthwatch was working with Youth Focus: North East to establish ways of engaging with young people through youth groups, youth parliaments etc. He also advised that the work had only started 6 months ago but that a report would be brought to a future meeting.</p> <p>ACTION: Healthwatch work with Youth Focus: North East to be added to a future meeting agenda/Healthwatch update.</p>	<p>JS</p>
<p>TVICP/23/16</p>	<p>Tees, Esk and Wear Valleys NHSFT (TEWV) – Community Mental Health Model</p>	
	<p>The presentation had been circulated to members prior to the meeting.</p> <p>Brent Kilmurray (BK) introduced the presentation by explaining that thresholds set by services can sometimes push people away and there was need for services to think about the whole person and this included health, housing, financial and social care.</p> <p>The presentation delivered by Shaun Mayo (SM) and Ranjeet Shah (RS) included the following;</p> <ul style="list-style-type: none"> • Reminder of core aims of Community Transformation • Tees Valley Stakeholder Feedback • The vision for Community Transformation including integrated services delivering collaborative pathways which meet the needs of the local population • Organisational change • Recognition of the work done to date. <p>Examples of some of the Community Transformation were given including the community pharmacy hub in Hartlepool and the role of care navigators in each hub. RS explained that the development of weekly virtual huddles had been a key development in providing a holistic approach. RS talked through the planned milestones and next steps focusing on evaluation.</p> <p>Positive feedback on the work to date and engagement with partners to shape the new ways of working was received from a number of members, including the principle that there is "No wrong door to get help".</p>	

	<p>BK highlighted the need for community and mental health services to provide more integrated services and it was acknowledged that mutual trust and assessment would be key in order to integrate further with physical health. This work was not just about working adults but older adults with frailty.</p> <p>Martin Gray (MG) said there were parallels to be drawn around children's mental health and using the same approach to redesign ways of working. He said it was a credit to TEWV to be making space for this piece of work. It was recognised that a lot of time had been invested into the partnership approach, including with Primary Care, to make this work. Additionally, more work was required to look at joint roles that wrapped around neighbourhoods.</p> <p>CAB described this work as some of the most rewarding that Healthwatch had been involved with and requested that the hard to reach groups were included in any evaluation.</p> <p>Following a query from Dr Teik Goh (TG) regarding young people and those transitioning into adulthood SM advised there would be changes in the framework over the next 12 – 18 months to look at outcomes.</p> <p>Julian Penton (JP) said that the relationship between organisations and the public were key and needed to be built on trust. He hoped that the Hartlepool example would be a whole system integrated governance system with organisations making different contributions to people's well-being and the development of shared values.</p>	
TVICP/23/17	Better Health, Fairer Health	
	<p>The presentation had been circulated to members prior to the meeting.</p> <p>Mark Adams (MA) provided an update looking at health inequalities and this included an update from recent meetings of the ICB Healthier and Fairer Advisory Group.</p> <p>The presentation highlighted the work of different workstreams as below:</p> <ul style="list-style-type: none"> • Prevention Workstream which includes CVD Prevention, Tobacco, Alcohol, Public Health Prevention in Maternity, Health Weight and Treating Obesity • Health Inequalities, where the first 'formal' meeting had only recently taken place 	

	<ul style="list-style-type: none"> • NHS Contribution to Broader Determinants including Health Literacy, Anchor Institutions Network, Digital Inclusion and Poverty Proofing. <p>MA highlighted a pilot taking place in North of Tyne using Population Health Management and how best to dovetail Public Health with Primary Care services. The programme has some emerging themes and whilst the applications may not be applicable across the wider patch due to geographical issues the learning could be shared with this group.</p> <p>There was a discussion regarding the Prevent: Tobacco workstream and the involvement of Fresh (smoking cessation service) with the increase in vaping of children and young people. MA advised that Fresh were leading the lobbying of Government to close the loophole that allowed children to access promotional vapes.</p> <p>The meeting was advised of examples in other parts of the country where investment in local communities by anchor institutions had resulted in significant improvements.</p> <p>There was significant discussion about the role of Combined Authorities (CAs) in other parts of the country and whether the CAs had any devolved health responsibility. It was noted that the Tees Valley Combined Authority's (TVCA) focus was economic, with no health responsibility. However, it was felt that the TVCA could provide an additional Government interface and along with its focus on employment they could make a contribution to this group. MA commented that there was an opportunity to think bigger and differently through this group and not just local at small scale changes. This could include having programmes that would help people to develop careers within health and social care and maybe go on to be nurses or social workers. There needed to be an increase in the base level of skills to improve employability of local people to fill the better jobs that are available.</p>	
<p>TVICP/23/18</p>	<p>Update from JSNA Analysis Work</p>	
	<p>Craig Blundred (CB) delivered the presentation which provided feedback from the collective work that is underway across the Tees Valley undertaken by the Directors of Public Health.</p> <p>The presentation outlined what Joint Strategic Needs Assessments (JSNA) were and how evidence from the JSNA and other research could be used to add value at a Tees Valley level. The presentation also included statistics</p>	

	<p>regarding demographic make up of the Tees Valley, levels of deprivation and life expectancy.</p> <p>CB noted that access to local data was important to joint working to improve life expectancy across the Tees Valley.</p> <p>BC commented that the mortality rates in the most deprived areas were still not catching up with the more affluent areas within Tees Valley.</p> <p>Deepak Dwarakanath (DD) commented that whilst the data showed a depressing picture of deprivation there was a lot of good work going on to try to improve the outcomes for the population. DD provided an example of end of life conversations that take place locally where the patients do not expect to live into their 80s and just accept early mortality.</p> <p>CB stated there was a need to focus on building good health, how this was incorporated into the JSNA and how it was communicated into populations.</p> <p>Mike Green (MG) suggested this was a good opportunity to look at how this group worked with other communities involved in research, for example universities and whether the data contained in the JSNA was open enough for businesses and communities to use. He asked if there was a need to promote the JSNA more widely and make it more easily accessible.</p> <p>David Gallagher (DG) thanked CB for the presentation and the rich information included, advising that some of the points highlighted on the joint work slide will form the basis of the work programme for this meeting going forward.</p> <p>ACTION: The presentation was to be circulated to members</p>	<p>JS</p>
<p>TVICP/23/19</p>	<p>Tees Valley Plan</p>	
	<p>Martin Short (MS) delivered the Joint Forward Plan presentation and explained that all Integrated Care Boards and partner NHS Trusts were required to publish a Joint Forward plan covering 2023/24 – 2028/29. These were required to be reviewed, updated and publish again each year in March.</p> <p>MS provided an explanation of the overarching document and action plans, and the progress to date. Additionally, he explained that as part of the strategic context there were Tees Valley pillars along with the national NHS priorities</p>	

	<p>and place priorities and these were mapped to each place's HWB strategies, and the NENC Integrated Care Strategy:</p> <ul style="list-style-type: none"> • Starting Well / Best start in life • Living Well • Ageing Well <p>There were also a number of cross-cutting themes:</p> <ul style="list-style-type: none"> • Reducing health inequalities • Prevention • Sustainability • Improving quality of services <p>MS advised the draft overarching joint forward plan would be shared with stakeholders for feedback following engagement during May and June. The Integrated Care Partnership meeting on 21st June would consider the draft document before the ICB Board approved the plan for publication as a final draft. There would be further stakeholder feedback in July and August with a final update published in September.</p> <p>Following a query from CAB regarding the low targets for the living well health checks in the Integrated Care Strategy, MS confirmed that when the plan was published there would areas specific to Tees Valley but the Integrated Care Strategy targets were for the whole of NENC ICB area.</p>	
TVICP/23/20	Next Steps: Forward planning and future focus	
	<p>David Gallagher (DG) summarised the meeting, noting that the first two meetings of the Tees Valley Area ICP meeting had set the scene but the key was to now agree what happened next.</p> <p>DG suggested items for future meetings, following on from the Update from JSNA Analysis Work presentation areas of the joint working could be explored, discuss at scale work with Fresh, and skills and education. The Tees Valley Plan and GP Access will be discussed at future meetings. He noted the need to ensure that the work at this meeting did not duplicate work already being undertaken by the Health and Well-being Boards.</p> <p>DG advised that Teesside University will be invited to attend these meetings and there had been discussions about whether police, fire and rescue should also be included. If there was agreement to include Cleveland Police, for example, the same invitation should be made to County</p>	

	<p>Durham Police. DG asked that members let him know of any other parties / organisations that should be invited. It was suggested that the invitation should be to higher education not just universities.</p> <p>Following a query from Mark Davis (MD) regarding the involvement of the voluntary sector DG suggested that a presentation be brought to the next meeting about what was happening in the voluntary sector, in a similar was to the presentation from Healthwatch.</p> <p>ACTION: Mark Davis to prepare a presentation for the next Tees Valley Area ICP meeting on 8th September</p>	<p>MD</p>
<p>TVICP/23/21</p>	<p>Any Other Business</p>	
	<p>The Chair noted there were no further items of business advised and thanked members for their attendance and contributions to the meeting.</p> <p>The meeting closed at 2.15pm</p>	
	<p><u>Next Meeting</u> Date: Friday 8th September 2023 Time: 12-2pm Venue: Council Chamber, Civic Centre, Ridley Street, Redcar, TS10 1RT</p>	



04.07.23

Signed: Date:

Cllr Bob Cook (Chair)

This page is intentionally left blank

AGENDA ITEM

REPORT TO HEALTH AND WELLBEING BOARD

26 JULY 2023

REPORT OF THE ASSISTANT DIRECTOR OF HOUSING & A FAIRER STOCKTON-ON-TEES

EVALUATION OF WARM SPACES IN STOCKTON-ON-TEES 2022/23 AND NEXT STEPS

SUMMARY

This report provides an update to the Health & Wellbeing Board on the evaluation report conducted in June 2023 on the Warm Spaces in Stockton-on-Tees scheme. The initiative launched in October 2022 and has grown to a current membership of circa 60 venues, with feedback evidencing that many of them have become quickly established as key assets within their communities.

Outlined in this report is the key feedback from the consultation exercise carried out with participating venues and the plans for the scheme's development, widening the scope of its offer into a second phase throughout the autumn and winter into 2024.

RECOMMENDATIONS

The Health & Wellbeing Board is asked to:

1. Note the report's key findings from the feedback report.
2. Endorse the proposed action plan and associated priorities for 'phase II' of the scheme, with a 2023-2024 timeline.
3. Note SBC Public Health's contribution of £30,000 per annum for this year (2023/24) and next year (2024/25) to support the bespoke development of Community Spaces in Stockton-on-Tees, building on what was achieved in the first phase of the Warm Spaces scheme and working towards long-term sustainability.
4. Agree to receive a further report to update on progress in late 2023.

DETAIL

Context and timescales

1. In response to the emerging challenges presented by the steep rise in utility prices which deepened existing disadvantage across vulnerable households, a network of 'Warm Spaces' was quickly coordinated by the Council's Fairer Stockton-on-Tees (FSOT) team in collaboration with partner organisations. More than 40 venues had signed up to open their doors by the scheme's [launch in October 2022](#). In essence, Warm Spaces are free of charge, non-judgemental public places where people can

go for shelter, save money on their household bills, and avoid social isolation while receiving vital support and advice to stay as well as possible.

2. In the launch phase, venues could apply for a funding grant of up to £500, committed by SBC Public Health, to assist them with the associated costs of opening a Warm Space.
3. The website features an [interactive directory and map](#) of venues across Stockton-on-Tees where visitors can filter by facilities and location to find Warm Spaces information.
4. Aligning with work to build a Borough-wide approach to corporate social responsibility (CSR), businesses and organisations were invited to financially support activities within Warm Spaces venues that would encourage greater footfall and engagement with the support on offer. This led to a series of [free family cinema screenings](#) held at ARC Stockton on Saturday afternoons throughout December 2022 and January 2023 with close to 1,000 people benefitting (an average of 122 people attended across the eight screenings), funded primarily by local haircare company Additional Lengths with support from other businesses in the Stockton Business Improvement District (BID). The [Cost of Living Help & Support leaflet](#) and [online hub](#), featured on the Council's homepage, were signposted to the cinema attendees and across the venue network.
5. SBC Community Services have partnered with the scheme to offer people living in rural areas and/or have accessibility issues with public transport the option to [apply for a Community Transport pass](#), to increase the opportunities for residents to reach a venue of interest.
6. Council partners Tees Active Leisure offer term-time subsidised sessions to help individuals and families to exercise and socialise.
7. Stockton Learning & Skills offer free courses across the Borough's Warm Spaces including creative writing, crafts, local history and art.
8. Stockton Borough Libraries and Family Hubs have acted as anchor venues within the network, often best placed to host and offer a wide range of services, facilities, events and activities across their branches to suit all ages and interests.
9. In February 2023, the Council's Warm Spaces in Stockton-on-Tees scheme and approach to adding activities for children and families was highlighted as a best practice example by the [Local Government Association](#). The scheme was also featured as a case study in the Martin Lewis' commissioned [Chartered Institute of Library and Information Professionals' guide](#) to setting up community warm spaces.
10. Interim consultation exercises were carried out in December 2022 and February 2023 to gain early insight from venues and to serve as a mechanism for the FSOT team and partners to act on emerging issues in support of the network. An annual evaluation was carried out in June 2023 and compiled into this feedback report which details the learning from the scheme's first year of operation and outlines proposals for its second phase of development.

Key feedback

Highlighted issues/areas of concern

11. Venues have a strong desire to host outreach activities and support services including food hygiene training to be able to offer hot refreshments, more Learning & Skills courses, sessions from various teams/services such as Stockton District Advice & Information Service/SBC Housing/mental health & wellbeing/PCP Community Wellbeing Champions/Stockton Food Power Network and others.
12. 32 venues have expressed interest in operating as a Safe Space to aid community safeguarding efforts.
13. There is a risk to venues deciding to no longer participate in the scheme if they cannot be supported with funding directly or assisted to access other funding opportunities.
14. Added value from outreach activities and support services bolstering Warm Spaces sessions is required to encourage footfall and aid strengthening the network.
15. Attendance grew over the worst winter weather before plateauing to the previously experienced levels but with a constant core of people attending regularly across most venues.
16. The name 'Warm Spaces' may stigmatise those attending venues solely open for the scheme and dissuade others, and it does not represent the wider offer in development.
17. Poverty in many aspects, particularly food insecurity, remain substantial problems across the Borough. Social isolation, loneliness and associated mental health issues are the other significant concerns.
18. Some venues have reported people attending who may not have sufficient capacity to help themselves including individuals with a learning disability.
19. Warm Spaces have become established, trusted and vital places for many people to go in their local community.
20. Accessibility remains a concern for people with disabilities and/or living in rural areas despite the SBC Community Transport offer being available.

Community impact

21. The feedback report details numerous accounts of the impact that Warm Spaces in Stockton-on-Tees has had, particularly in relation to combatting social isolation as a key concern affecting residents apart from the immediate pressures of the cost of living. Pertinent examples include:

'JD', a lady over 60 who lives alone and is dependent on benefits:

JD heard from a friend about the cooking sessions available at Norton Grange Community Centre and attended alone. She was partnered with a lady in her 30s and they enjoyed each other's company, subsequently attending the community pantry and lunch club the next day. They have continued to attend weekly to access low-cost and free food as well as enjoying a chat.

JD disclosed that she looks forward to the Wednesday sessions as it is the only time of the week she leaves her house and socialises, saying: "Everyone is lovely and friendly here and, honestly, I get lonely so I am glad this here. I struggle with my mental health but the food is lovely, I've made new friends...I am so glad I found out about all this."

'PM' a lady over 60 with mental health issues:

PM disclosed she is on medication to help with her mental health issues. Having previously been a school cook, PM was glad to be invited to a cooking session where she received a slow cooker and casserole cookbook free of charge. She believes this has saved her money on energy bills. Staff learnt she needed financial support and referred her to the Citizens Advice Bureau (CAB) who have assisted with her immediate and longer-term issues, going "above and beyond" in her words. PM is regularly helped with emergency food parcels when the CAB are working on complex financial issues that can't be resolved overnight.

It came to light that some of PM's financial issues stemmed from supporting family members, who have since been offered supported and referred to services such as the Stockton-on-Tees Active Travel Hub as they were eligible for a free bike. PM has also been helped by Thirteen's Hardship Fund. PM said: "This community pantry and lunch club really is a godsend; I don't know how I would manage without it most weeks."

'Wayne' at Norton Grange's Community Pantry

Wayne is a single man in his 30s who depends on benefits and cares for his three children between Friday and Sunday each week, and regularly through school holidays. He lives in private rented accommodation which he struggles to afford and has severe mental health problems. Wayne has disclosed that he often does not eat for a few days to ensure he has enough food in stock for when his children visit over the weekend. He attends the pantry each week and regularly receives an emergency food parcel.

Staff have referred him to the CAB for financial support and advice. To aid his mental health, they have also facilitated access to training via Three13 and volunteer sessions to improve green spaces at St Michael's Church in Norton. Wayne has also been referred to the Green Doctor to receive emergency funds to get his energy supply reinstated at home.

Wayne said: "I've never received any support before and didn't know what help was out there, so I'm very grateful for the support that has been given to me." The CAB are currently working towards a personal independence payment award for Wayne which would improve his situation, alongside seeking more affordable housing.

'T' at Low Grange Community Centre:

T first attended the centre in December 2022, and she suffers from social anxiety and other health problems. She finds the centre very comfortable and welcoming. She has subsequently joined the craft group and regularly volunteers for Billingham Environmental Link Project (BELP) which has boosted her confidence significantly. T supports the Warm Spaces group, recently facilitating a seeded paper making workshop for attendees.

T welcomes people into the centre and helps to serve refreshments. Alongside another volunteer, she also runs a monthly car boot sale where any profits go back into the community to support children living in Low Grange. She is involved in setting up a project named Low Grange Children's Activity Group which intends to offer activities during the school holidays that are inclusive to all. Staff are delighted to report she has gone from strength to strength.

22. The FSOT team has commissioned [a video](#) to illustrate the community impact that the scheme, as part of the wider package of projects enacted by the Council and partner organisation to tackle the ongoing cost of living, reduce inequalities and social isolation, is having.

Recommendations from the feedback, action plan and next steps

23. Subject to Board endorsement, the FSOT team and key partners intend to work with the venue network to review and implement the following recommendations.
24. Rebranding the scheme to 'Community Spaces' as a headline, using 'Community Spaces with a warm welcome' where a strapline is appropriate, to reflect the year-round provision offered that goes beyond heated public spaces to include community interaction and access to support services.
25. Develop the appropriate venues to host holistic support and services encompassing health, housing, welfare, police/community enforcement, NHS, education and employment colleagues in a targeted, coordinated and well-publicised programme that maximises the benefit for services to provide sessions that are strongly attended.
26. Maximise the value of our Libraries and Family Hubs as 'best-placed' to deliver targeted support.
27. To link in with ongoing work by the FSOT team and Catalyst Stockton-on-Tees to explore a pilot Community Transport scheme to increase accessibility and attendance.
28. To explore the development of Safe Spaces provision at interested venues.

29. SBC Public Health to contribute £30,000 per annum for this year (2023/24) and next year (2024/25) to support the bespoke development of Community Spaces in Stockton-on-Tees, building on what was achieved in the first phase of the Warm Spaces scheme and working towards long-term sustainability.
30. Continued collaboration with SBC Marketing and Communications colleagues to promote the various aspects of the scheme's offer.
31. An indicative action plan detailing next steps and timescales has been drafted and included for Board members' review and comment. It is intended the plan will retain the flexibility to adapt to new and changing circumstances to best support the venue network.

Name of Contact Officer: Jane Edmends
Post Title: Assistant Director – Housing & A Fairer Stockton-on-Tees
Telephone No: 01642 526682
Email address: jane.edmends@stockton.gov.uk

Name of Contact Officer: Paul Wilson
Post Title: Project Coordinator – A Fairer Stockton-on-Tees
Telephone No: 01642 526098
Email address: paul.wilson@stockton.gov.uk



Warm Spaces in Stockton-on-Tees

Feedback report – June 2023

Background

Prior to the compiling of this June 2023 report, an interim update was sought from venues in February 2023 which is summarised in these key findings:

- Vast majority of venues were confident they understood the support that is available for residents locally, and how to signpost/refer into these services, listed at the online [Cost of Living Hub](#) and in the printed leaflet version
- Some had experienced little to no take-up so were trialling different opening times to monitor any changes
- A consensus that the ability to offer activities would boost attendance; this anecdotal evidence was backed up by marked increase of people at specific sessions such as toddler clubs and meal offers
- ARC's family cinema sessions averaged 122 people per screening on Saturday afternoons throughout December 2022 and January 2023
- The number of venues who said they would benefit from outreach from the following organisations were: CAB (20), SBC Welfare Rights (21), SBC Learning & Skills [functional skills] (16), SBC Employment & Training Hub (17), SBC Housing (18), Local social housing providers (18), SBC Home Improvement Agency (20), SBC Homelessness Team (15), Stockton Food Power Network (20), PCP Community Wellbeing Champions (15), Mental Health & Wellbeing Services (21)
- The four Family Hubs and all Libraries are best placed with links to the above services already in place and 16 venues requested no outreach contact
- 18 venues would welcome SBC Learning & Skills presence to offer cooking, arts/crafts, local history sessions and 19 venues requested activities from the SBC Community Engagement team that combat social isolation
- 12 venues are interested in receiving food hygiene training
- When offered the chance to add comments, venues' feedback covered issues like future funding, the need for activities and increased promotion

These findings were understood and reviewed as a foundation to the action plan associated with this report. Consultation visits were conducted throughout April and May 2023 to expand on these issues and further the two-way feedback between the Council as lead coordinators of the scheme and the venues delivering on the frontline.

Details of the active directory and more information is located at www.stockton.gov.uk/warm-spaces

Feedback responses and highlighted issues

Information was collected from 45 venues (see appendix 3), predominantly via face-to-face meetings. This represents a 76% response rate from active venues (59) on the scheme. Again, it is worth noting that people attending a Warm Spaces venue are at no point asked to indicate their reason for being there so the feedback gathered is largely qualitative and anecdotal.

The key findings and highlighted issues are:

- There is a significant desire for outreach activities and support services to be brought into venues where possible including food hygiene training, Learning & Skills classes, all manner of activities to foster hobbies and combat social isolation, drop-in sessions from the CAB/Welfare Rights Team/Housing/Employment & Training Hub/Homelessness/Stockton Food Power Network, PCP Community Wellbeing Champions, and Mental Health & Wellbeing Services colleagues
- 32 responding venues have also expressed an interest in becoming a Safe Space
- There is a risk of losing venues from the scheme if they do not feel sufficiently supported in terms of promotion, added value from activities/support services and lack of funding
- A general rise in attendance during the worst of the winter weather with an expected fall back to previous levels throughout the Spring but a constant core of people attending regularly across most venues
- The label 'Warm Spaces' may not be helpful in terms of its associated stigma for those who need to attend venues solely open for the scheme and attendance in warmer weather may be negatively affected if people misunderstand what is being offered
- Poverty in many aspects including food insecurity are significant problems across the Borough

- Social isolation, loneliness and associated mental health problems are also key areas of concern
- Some venues report supporting people who may not have the capacity to help themselves sufficiently including those with a learning disability
- The Warm Spaces venues have quickly become established and in some cases essential places for vulnerable people to go in their community
- Accessibility to venues for people with disabilities and/or living in rural areas remains of concern despite the Community Transport offer available

Case studies and video

‘JD’, a lady over 60 who lives alone and is dependent on benefits:

JD heard from a friend about the cooking sessions available at Norton Grange Community Centre and attended alone. She was partnered with a lady in her 30s and they enjoyed each other’s company, subsequently attending the community pantry and lunch club the next day. They have continued to attend weekly to access low-cost and free food as well as enjoying a chat.

JD disclosed that she looks forward to the Wednesday sessions as it is the only time of the week she leaves her house and socialises, saying: “Everyone is lovely and friendly here and, honestly, I get lonely so I am glad this here. I struggle with my mental health but the food is lovely, I’ve made new friends...I am so glad I found out about all this.”

‘PM’ a lady over 60 with mental health issues:

PM disclosed she is on medication to help with her mental health issues. Having previously been a school cook, PM was glad to be invited to a cooking session where she received a slow cooker and casserole cookbook free of charge. She believes this has saved her money on energy bills. Staff learnt she needed financial support and referred her to the Citizens Advice Bureau (CAB) who have assisted with her immediate and longer-term issues, going “above and beyond” in her words. PM is regularly helped with emergency food parcels when the CAB are working on complex financial issues that can’t be resolved overnight.

It came to light that some of PM's financial issues stemmed from supporting family members, who have since been offered supported and referred to services such as the Stockton-on-Tees Active Travel Hub as they were eligible for a free bike. PM has also been helped by Thirteen's Hardship Fund. PM said: "This community pantry and lunch club really is a godsend; I don't know how I would manage without it most weeks."

'Wayne' at Norton Grange's Community Pantry

Wayne is a single man in his 30s who depends on benefits and cares for his three children between Friday and Sunday each week, and regularly through school holidays. He lives in private rented accommodation which he struggles to afford and has severe mental health problems. Wayne has disclosed that he often does not eat for a few days to ensure he has enough food in stock for when his children visit over the weekend. He attends the pantry each week and regularly receives an emergency food parcel.

Staff have referred him to the CAB for financial support and advice. To aid his mental health, they have also facilitated access to training via Three13 and volunteer sessions to improve green spaces at St Michael's Church in Norton. Wayne has also been referred to the Green Doctor to receive emergency funds to get his energy supply reinstated at home.

Wayne said: "I've never received any support before and didn't know what help was out there, so I'm very grateful for the support that has been given to me." The CAB are currently working towards a personal independence payment award for Wayne which would improve his situation, alongside seeking more affordable housing.

'T' at Low Grange Community Centre:

T first attended the centre in December 2022, and she suffers from social anxiety and other health problems. She finds the centre very comfortable and welcoming. She has subsequently joined the craft group and regularly volunteers for Billingham Environmental Link Project (BELP) which has boosted her confidence significantly. T supports the Warm Spaces group, recently facilitating a seeded paper making workshop for attendees.

T welcomes people into the centre and helps to serve refreshments. Alongside another volunteer, she also runs a monthly car boot sale where any profits go back into the community to support children living in Low Grange. She is involved in setting up a project named Low Grange Children's Activity Group which intends to offer activities during the school holidays that are inclusive to all. Staff are delighted to report she has gone from strength to strength.

- Redhill Family Hub have been supporting a woman who lost her teenage daughter with a referral to CRUSE counselling support, and she now engages with the hub for other activities. They have helped others access mental health support
- A Rivers of Life attendee said: "I have been able to meet people, make friends and feel welcomed after being isolated. I think the help the church offers is very important to those who are homeless or have addiction problems in Stockton."
- At Stockton Salvation Army, they gained a volunteer from someone initially attending a Warm Spaces session. They have a child with autism, but they are currently waiting for housing in Stockton while living in Darlington. The child and adult are provided with the taxi fare to get to school but the parent was hanging around in Stockton during the day before being directed to the Salvation Army.
- St Paul's Church said: "We have lone parents come to our Warm Spaces toddler group who have share how it has been a lifeline, helping them to link up with other parents and carers in the same situation which can be a lonely and isolated place to be."
- The Place to Be (Starfish) said: "A suicidal man came to one of our sessions and spoke about his problems. These included not being able to afford the rising energy costs, food prices and trouble getting the medication he needs locally. He was supported and referred to the CAB to maximise his income and they set up a safety plan for him and his wife. The man reports feeling happier thanks to help and continues to visit regularly."
- Stockton Hope at St Andrew's Methodist Church said: "A young man who struggles being at home alone comes to the venue and it really helps his mental health. We managed to get him a bike so he can travel here more easily. Lots of our visitors benefit from coming to combat loneliness."

- St Peter’s Church said: “A lady who visits us lives in sheltered accommodation has been coming since we started on the scheme. The session also makes a huge difference for residents of our local care home, it’s broken down the barriers so we can go to support them there and give them that important interaction.”
- The Willows Centre said: “A local resident with five children regularly visits the venue and has since had a DBS done so she can volunteer with our youth club.”

A video has been produced by the Council and partner organisations which showcases the community and individual impact of Warm Spaces in Stockton-on-Tees. You can watch the video [here](#).



Recommendations for consideration

The FSOT team, along with key stakeholders including its project group with partners, will review and implement where agreed the following recommendations:

- Consider ‘rebranding’ the scheme to be named ‘*Community Spaces – with a warm welcome...*’ to reflect the year-round provision of not just heated public places in colder weather but also community interaction and access to services
- Implement the associated Action Plan with venues and partner organisations while retaining flexibility to adapt to new and changing circumstances with

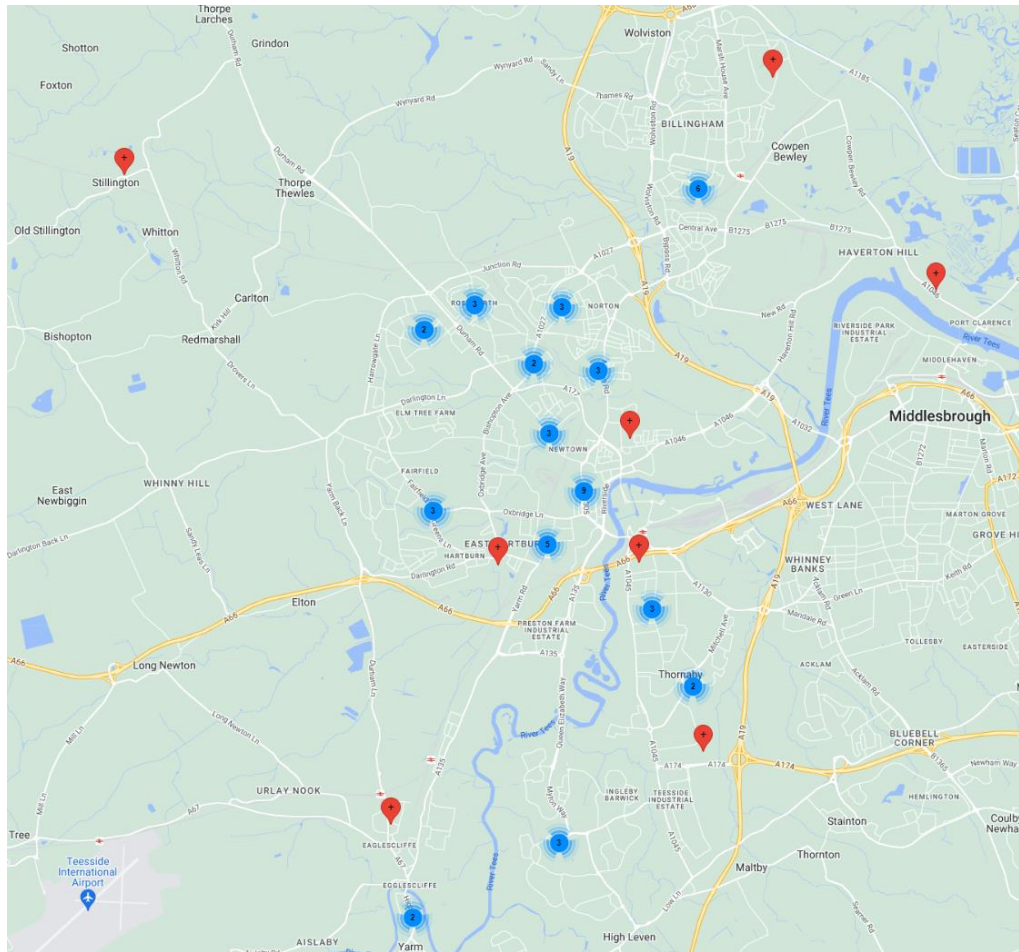
particular focus on developing added value from these venues as essential community hubs offering various provision and support for vulnerable people

- To develop the appropriate venues to host holistic support and services encompassing health, housing, welfare, police/community enforcement, NHS, education and employment and associated elements in a coordinated programme that maximises benefit for services providing outreach that is focussed in areas and on days/times that suits those visiting those venues
- To maximise the value of our Libraries and Family Hubs as 'best placed' to deliver targeted support as participating venues
- To work with partners to investigate developing Community Transport in the Borough to improve accessibility to venues on the scheme
- To explore developing Safe Spaces at venues who are open to providing this extra element
- To explore and promote funding opportunities for participating venues to encourage them to remain on the scheme, ensuring they continue to be regularly shared from partners such as Catalyst, alongside SBC consideration of direct funding as we approach next winter
- A greater push from SBC communications team to promote the various aspects of the scheme's offer

Appendices

Appendix 1

Map of Warm Spaces in Stockton-on-Tees (as of 2 June 2023)



Location

- [Ingleby Barwick \(3\)](#)
- [Billingham \(3\)](#)
- [Eaglescliffe \(1\)](#)
- [Grangefield \(1\)](#)
- [Hardwick \(1\)](#)
- [Norton \(5\)](#)
- [Stillington \(1\)](#)
- [Stockton Centre \(18\)](#)
- [Stockton North \(4\)](#)
- [Thornaby \(8\)](#)
- [Yarm \(2\)](#)
- [Fairfield \(1\)](#)
- [Hartburn \(2\)](#)
- [Port Clarence \(1\)](#)

Appendix 2

List of participating venues in Warm Spaces in Stockton-on-Tees by ward (correct as of 2 June 2023)

59 venues across 27 wards – 23 wards covered (85%) / 4 wards uncovered (15%)

- **Billingham Central (4)** – Billingham Family Hub, Billingham Forum, Billingham Library, Café in the Park (John Whitehead Park)
- **Billingham East (2)** – Low Grange Community Centre, St Columba's Church
- **Billingham North (0)**
- **Billingham South (1)** – High Clarence Primary School
- **Billingham West and Wolviston (0)**
- **Bishopsgarth and Elm Tree (1)** – Aspen Gardens
- **Eaglescliffe East (1)** – Tees Valley Community Church
- **Eaglescliffe West (2)** – Egglecliffe Community Centre, The Wilson Centre (Long Newton)
- **Fairfield (2)** – Fairfield Library, The Grangefield Centre
- **Grangefield (0)**
- **Hardwick and Salters Lane (1)** – Stockton Hope at St Andrew's Methodist Church
- **Hartburn (2)** – Greens Lane Methodist Church, West End Bowling Club
- **Ingleby Barwick North (1)** – The Rings Community Hub
- **Ingleby Barwick South (2)** – All Saints Academy, Ingleby Barwick Library
- **Mandale and Victoria (3)** – Teesside Vineyard Church, The Community Hub, Thornaby Pool
- **Newtown (3)** – Newtown Community Resource Centre, St John The Baptist Church, St Paul's Church

- **Northern Parishes (1)** – Stillington Village Hall
- **Norton Central (4)** – Frederick Nattrass Centre (Tees Valley Music Service), Norton Grange Community Centre, Norton Library, Norton Methodist Church
- **Norton North (1)** – The Glebe Community Centre
- **Norton South (1)** – Christ Church Mission
- **Ropner (5)** – Parkfield Lighthouse Limited, St Peter’s Church, Stockton Family Hub, Yarm Road Methodist Church, The Place To Be (Starfish)
- **Roseworth (4)** – Ragworth Community Centre, Redhill Family Hub, Roseworth Library, St Chad’s Church
- **Southern Villages (0)**
- **Stainsby Hill (4)** – Eltham Community Centre, Thornaby Central Library, Thornaby Family Hub, Thornaby Library (Gilmour Street)
- **Stockton Town Centre (10)** – ARC, Lakota Hub, Roseberry Community Consortium, Splash, Stockton Baptist Church, Stockton Central Library, Stockton Parish Church, Stockton Salvation Army, The Willows Centre, Rivers of Life Christian Fellowship
- **Village (1)** – Robert Atkinson Centre
- **Yarm (3)** – Challoner House Community Centre, Yarm Library, Yarm Methodist Church Hall

Appendix 3

List of responding venues

1. All Saints Academy
2. Aspen Gardens
3. Low Grange Community Centre
4. Billingham Forum
5. Stockton Central Library
6. Fairfield Library
7. Ingleby Barwick Library
8. Norton Library
9. Roseworth Library
10. Thornaby Library (Gilmour Street)
11. Thornaby Central Library
12. Yarm Library
13. Billingham Library
14. Café in the Park
15. Christ Church Mission
16. Community Hub, Thornaby
17. Lakota Hub
18. Parkfield Lighthouse
19. Low Grange Community Centre

20. Norton Grange Community Centre
21. Norton Methodist Church
22. Redhill Family Hub
23. Rivers of Life
24. Roseberry Community Consortium
25. Stockton Salvation Army
26. Stockton Splash
27. St Chad's Church
28. St John the Baptist Church
29. St Paul's Church
30. The Place to Be (Starfish)
31. Stockton Family Hub
32. Thornaby Family Hub
33. Stockton Baptist Church
34. The Rings Community Hub
35. Thornaby Pool
36. Frederick Nattrass Centre (TVMS)
37. West End Bowling Club
38. The Wilson Centre
39. Challoner House
40. High Clarence Primary School
41. Teesside Vineyard Church

42. St Andrew's Church

43. St Peter's Church

44. The Willows Centre

45. Yarm Methodist Church



COMMUNITY SPACES IN STOCKTON-ON-TEES – MASTER ACTION TRACKER

LAST UPDATED: 7 JULY 2023 ACTION TO COMPLETE OUTSTANDING / ONGOING / NO FURTHER ACTION		LEAD	DUE DATE/ UPDATE REQUIRED
1	'Rebrand' existing scheme into ' <i>Community Spaces</i> ' with a strapline ' <i>with a warm welcome</i> ' with initial focus on: <ul style="list-style-type: none"> Communications – brief current Warm Spaces venues on the change, update web content, external messaging for residents, internal messaging for staff and members, update logo and signage and general consistent promotion of the scheme as essential hubs within communities 	PW + Marketing + Media	August 2023
2	Coordinate multiagency 'outreach' sessions at Community Spaces venues identified as best placed sites through data and feedback, in partnership with Community Engagement colleagues, including: <ul style="list-style-type: none"> Consider naming/branding of these sessions to feed into programmed promotion via Marketing Agreement of venue locations and dates – it's proposed to hold four events of significant scale involving key organisations (SDAIS, Welfare Rights, Learning & Skills, Employment & Training Hub, Housing/Homelessness, social housing providers, Stockton Food Power Network, PCP Community Wellbeing Champions, NHS, Cleveland Police, mental health services, etc) to support vulnerable residents and families to coincide with each season and be tailored to challenges prominent at that time and in that locality Consider 'roadshow' element for areas of the Borough not covered by the primary sessions Ensure organisations with capacity to support venues more frequently are connected and supported to do this 	FSOT + Community Engagement teams	August 2023 with a first launch event in September 2023

COMMUNITY SPACES IN STOCKTON-ON-TEES – MASTER ACTION TRACKER

LAST UPDATED: 7 JULY 2023 ACTION TO COMPLETE OUTSTANDING / ONGOING / NO FURTHER ACTION		LEAD	DUE DATE/ UPDATE REQUIRED
3	Develop the Community Spaces online directory to list regular activity sessions on each venue page and promote live funding opportunities, ensuring this is updated regularly Share funding information and opportunities via Catalyst	KJ + PW + Marketing	August 2023
4	Explore options for additional funding into the scheme to encourage new venues to join and support existing sites ahead of cold weather arriving (Update: JE taking the video and the Warm Spaces video to be shown at the H&WB board meeting on the 26 July to also request funding options going forward.)	HG + JE	September 2023
5	Integrate Safe Spaces provision at participating venues and ensure this offer is promoted internally and externally	KH	September 2023
6	Ensure opportunities to support our Community Spaces are prominent in the ongoing Corporate Social Responsibility (CSR) work for businesses and that, vice versa, venues are aware of opportunities to connect for mutual benefit. Link with Catalyst to discuss potential financial donations from the CSR platform to support venues, where appropriate	HG	Ongoing
7	Coordinate food hygiene training for interested venues to expand their refreshments offer	KH	September 2023
8	Explore and develop the community transport offer in the Borough to assist those with accessibility issues to reach their nearest Community Space	PW + JE	Ongoing
9	Share/promote the evaluation report with key internal & external partners (i.e. Adults, Health & Wellbeing management team / Health & Wellbeing Partnership, etc)	FSOT team	Ongoing

COMMUNITY SPACES IN STOCKTON-ON-TEES – MASTER ACTION TRACKER

LAST UPDATED: 7 JULY 2023 ACTION TO COMPLETE OUTSTANDING / ONGOING / NO FURTHER ACTION		LEAD	DUE DATE/ UPDATE REQUIRED
10	Conduct annual evaluation and monitoring of Community Spaces in Stockton-on-Tees	FSOT team	April 2024

This page is intentionally left blank

Healthy Streets update

Healthy Streets & Spaces Strategy



Healthy Streets Pilot

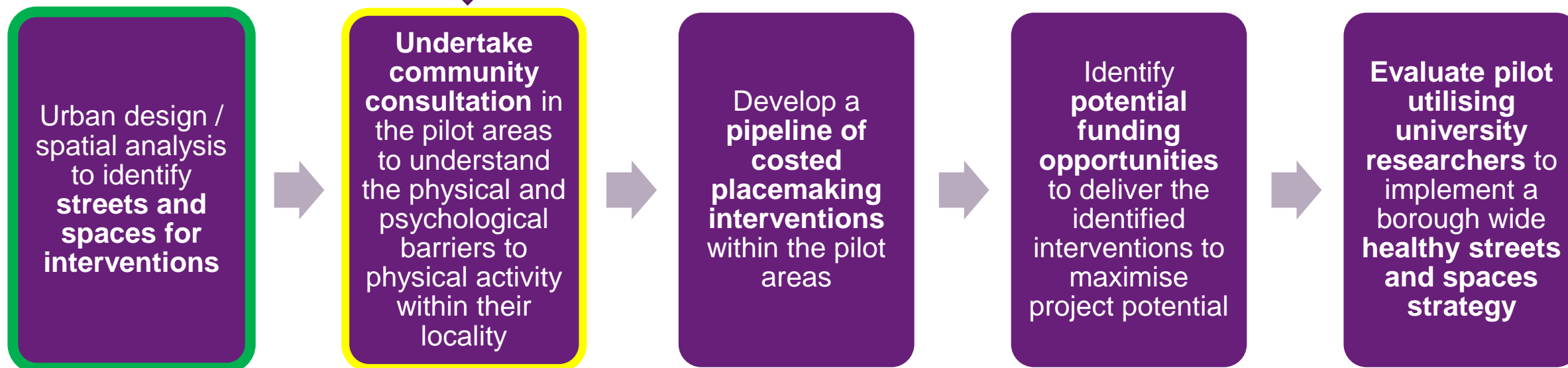
Project recap



Healthy Streets Pilot

Project Strategy

Current



Healthy Streets Pilot

Focus areas



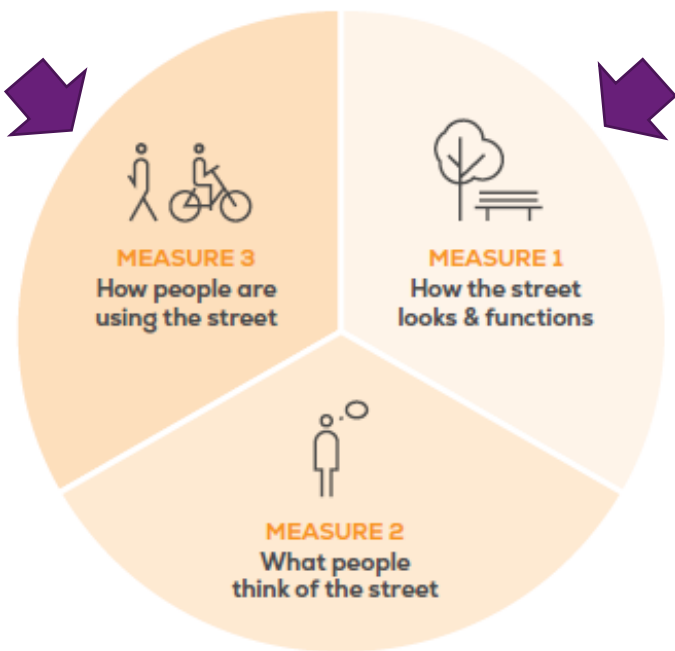
High Newham Road, Hardwick



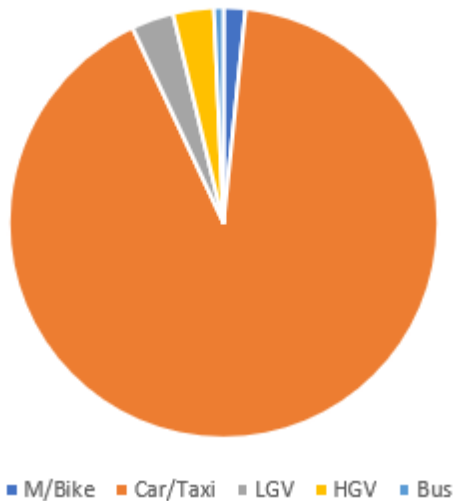
Bedford Street / Newtown Avenue,
Newtown

Healthy Streets Pilot

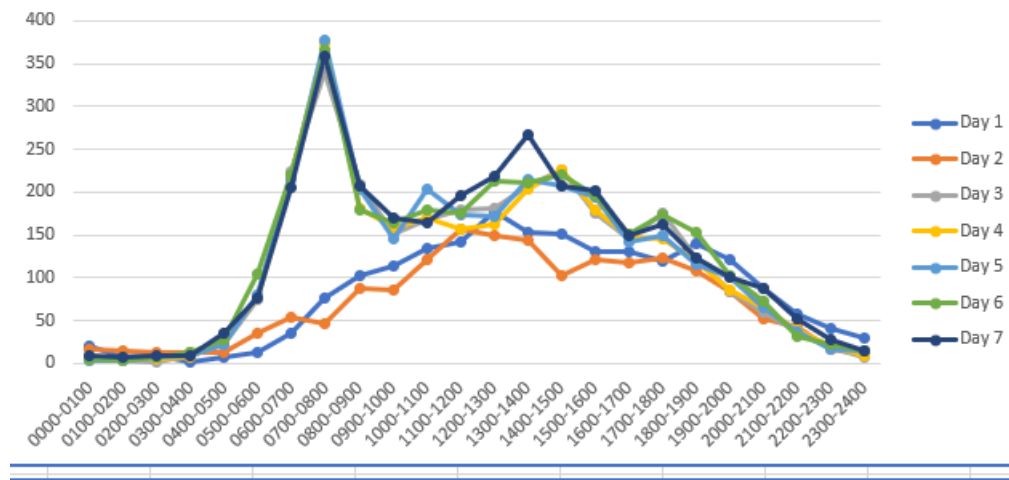
Traffic surveys



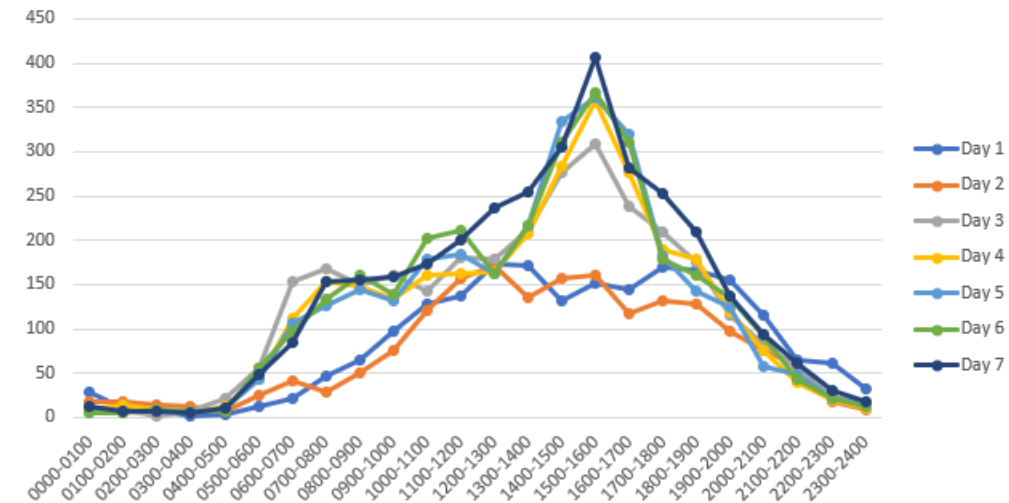
Traffic Flow by Class



East Bound



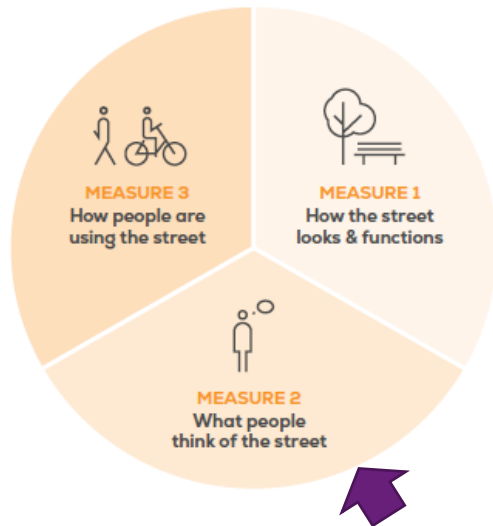
West Bound



Extracts from automatic traffic count taken on High Newham Road

Healthy Streets Pilot

Community engagement - survey



- Community surveys are currently live on the “My views” platform
- Surveys are running until 31st July 23
- Leaflets promoting the surveys have been distributed to local residents, businesses and community groups in both areas

Healthy Streets in

Bedford Street in Newtown

Have your say

Stockton-on-Tees Borough Council are working to make streets and public spaces in your area more attractive and welcoming to use, giving you more opportunities for walking, cycling or just spending time outdoors. To do this, we need to understand how you view and use your local streets.

How do you choose to get around your neighbourhood?

How do you feel about the street?

What changes could make your area more welcoming?

If you are local to **Bedford Street in Newtown** we would like to hear from you.

Scan the QR code or visit www.stockton.gov.uk/healthy-streets-newtown to complete the online survey or to find out more.

Stockton-on-Tees Borough Council

If you'd like a paper copy of the survey, please contact placdevelopment@stockton.gov.uk or call 01642 526595.

Healthy Streets in

High Newham Road in Hardwick and Salters Lane

Have your say

Stockton-on-Tees Borough Council are working to make streets and public spaces in your area more attractive and welcoming to use, giving you more opportunities for walking, cycling or just spending time outdoors. To do this, we need to understand how you view and use your local streets.

How do you choose to get around your neighbourhood?

How do you feel about the street?

What changes could make your area more welcoming?

If you are local to **High Newham Road in Hardwick and Salters Lane** we would like to hear from you.

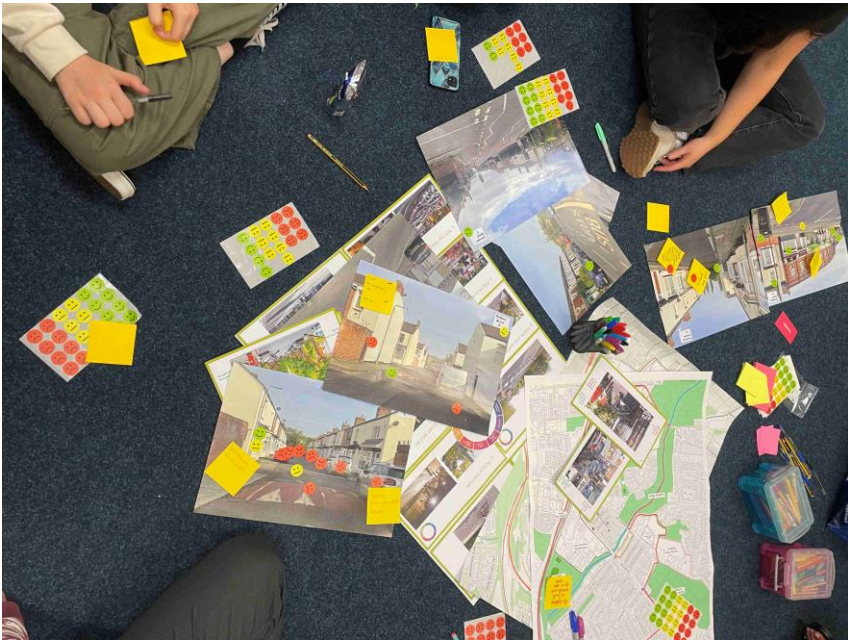
Scan the QR code or visit www.stockton.gov.uk/healthy-streets-hardwick-salters-lane to complete the online survey or to find out more.

Stockton-on-Tees Borough Council

If you'd like a paper copy of the survey, please contact placdevelopment@stockton.gov.uk or call 01642 526595.

Healthy Streets Pilot

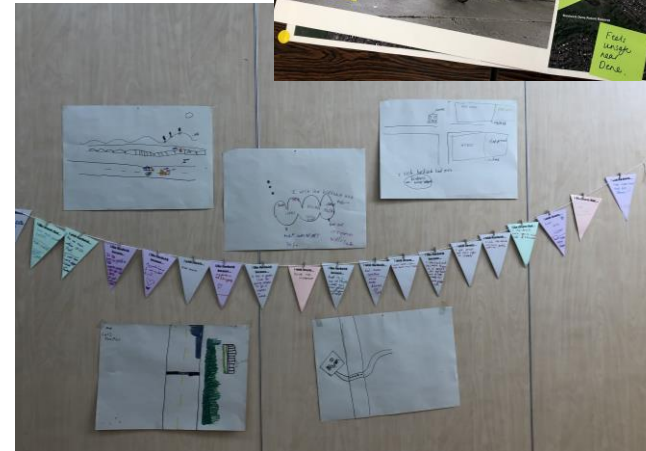
Community Engagement – focus groups



Cornerhouse Youth Project
(Newtown)



Abbey Hill Secondary school
(Hardwick)

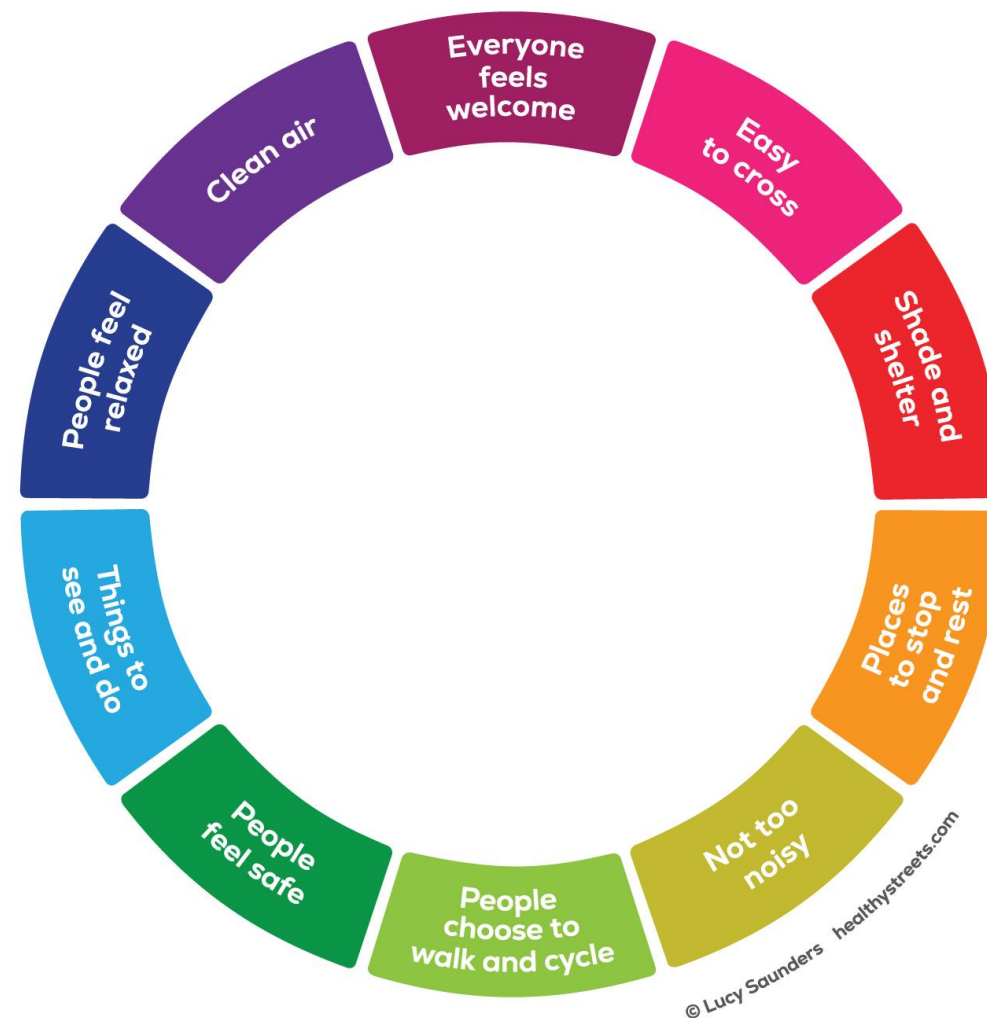


HYPE youth Group (Hardwick)

Healthy Streets Pilot

Next steps

- Resident's survey running to 31st July
- Aspen Garden's resident focus group - August
- *In planning* – a series of “creative engagement events” over the summer holidays facilitated by university researchers - August 23
- *In planning* – A design team to be appointed to work on design stage from September – November 23



Agenda Item 8

AGENDA ITEM

REPORT TO HEALTH AND WELLBEING BOARD

26TH JULY 2023

REPORT OF DIRECTOR OF PUBLIC HEALTH

HEALTH PROTECTION COLLABORATIVE

SUMMARY

This report provides a proposed update to the Health Protection Collaborative terms of reference following the planned review discussion by the Collaborative in July 2023.

RECOMMENDATION

The report recommends that the Board:

1. Considers and supports the proposed amendments to the Health Protection Collaborative terms of reference.

DETAIL

1. As detailed in the previous report to Board (April 2022), Health Protection covers a range of public health issues, including infectious disease control, chemical / biological threats, screening and immunisations and public health input to the emergency and major incident planning process.
2. Under the Health and Social Care Act (2012) the statutory responsibilities of the Director of Public Health were confirmed to cover health protection, with the duty to provide assurance that robust systems are in place to protect the health of the population.
3. The Local Authority (as the employer of the DPH) also has existing public health powers that cover health protection matters as well as broader responsibilities with respect to major incident planning, response and recovery. All Board organisations have key responsibilities and / or involvement in health protection matters.
4. In April 2022 the Board agree that the Covid Control Group that had been established during the height of the Covid-19 pandemic, would be broadened to form a Health Protection Collaborative, building on good practice and strong relationships. This would strengthen the governance and assurance arrangements with respect to health protection, reporting to the Board as the local body with the system lead on health and wellbeing matters for the population.

5. The Collaborative provides assurance to the Board on Health Protection matters for the Borough and supports local system working to ensure a robust and resilient local health protection system. It does not duplicate the work of existing system meetings around e.g. screening programmes and Winter planning; rather it seeks to ensure the system is working at a local borough-based level and supports the DPH in their assurance role, reporting to the Board.
6. The Social Care Protection Operational Group also reports to the Collaborative with reports and updates to the Collaborative. Though the Social Care Protection Group will a broader remit than health protection, a significant proportion of its work is relevant to this area
7. It was agreed as part of establishing the Collaborative that a review of the group's terms of reference would be undertaken after a year – this discussion was slightly delayed and held by the Collaborative in July 2023 with the outcome captured in this paper. This is timely with the move of some functions from NHSE/I into the ICB, including screening and immunisations public health teams.
8. In addition it is intended to establish a quarterly Tees Valley Health Protection Board, to support system working on this wider footprint. This group would not replace the local Collaborative, with primacy of local place still being the key principle. It would provide support to local Collaboratives by providing a forum to agree strategic public health approaches to issues e.g. increasing equitable uptake of immunisations where it makes sense to have this discussion once. The local Collaborative for the borough would then adopt and localise this approach. Statutory assurance still sits at local (borough) level.
9. The Collaborative has continued to function well, supporting strong relationships across the local system and with the aim of support and challenge as system partners in relation to health protection. Partners reflected that they have found this very helpful, as well as the opportunity have a common understanding of current issues across the system.
10. Over the past year, the Collaborative has considered a range of issues and provided updates and assurance to the Board, including:
 - Post-Covid
 - Winter planning
 - Childhood immunisations
 - Sexual health
 - Screening uptake
11. Discussion at the Collaborative reflected there is strong commitment to the group as a local systems overview and collaboration forum to share information and offer mutual support and challenge.

12. It was requested that there was a stronger commitment from some partners to attend more regularly. It was agreed that it will be helpful to theme meetings around particular issues in future, which would aim to encourage attendance by key partners for these discussions e.g. screening and immunisations uptake, emergency planning, infection prevention and control. There remains the ability to co-opt additional attendees on to the group for specific discussions.
13. It was also agreed the Collaborative would meet every 2 months in future, rather than monthly.
14. The updated terms of reference are appended to this paper for the Board's consideration.

Name of Contact Officer: Sarah Bowman-Abouna
Post Title: Director of Public Health
Email address: sarah.bowman-abouna@stockton.gov.uk

Name of Contact Officer: Tanja Braun
Post Title: Consultant in Public Health
Email address: tanja.braun@stockton.gov.uk

Health Protection Collaborative

Terms of Reference

Aim

Provide assurance to the Health and Wellbeing Board on Health Protection matters for the Borough and support local system working to ensure a robust and resilient local health protection system.

Scope

The Collaborative will provide a systems approach at local level and provide oversight and assurance regarding the full range of health protection responsibilities including:

- Communicable disease prevention and control
- Infection, prevention and control
- Screening and immunisations
- Links to local, regional and the LRF emergency planning work including prevention and system response to chemical, biological and radiological threats
- Links to regional health protection (UK Health Security Agency)
- Links to regional screening and vaccination commissioners (ICB)
- Links to the Covid recovery

Purpose

The group's aims are to:

- Maintain good health protection practice and learning from the Covid-19 pandemic
- Preparation for future pandemics and health protection challenges
- Develop and maintain system partnerships to help ensure a resilient local health protection system and to deliver the Collaborative's key aims
- Protect the most vulnerable and reduce inequalities
- Build and progress settings-based work including prevention with the care sector, educational settings, businesses etc.
- Supporting the planning and preparation for seasonal health including winter resilience
- Work with communities on health protection issues adopting an asset based approach

Governance

The Collaborative will be a working group that reports to the Health and Wellbeing Board. It will provide place-based oversight and assurance regarding Health Protection, on behalf of the Board, acting as a multi-agency forum that support the DPH in discharging their statutory health protection assurance function.

The Collaborative will work closely with wider system partners as required and link with national, regional and neighbouring local authority health protection arrangements through the Director of Public Health and the newly established Tees Health Protection Board.

It is proposed the Collaborative takes bi-annual updates on general health protection matters to the Health and Wellbeing Board, with more frequent updates brought as needed in the interim.

The Stockton Social Care Protection Operational Group will report to the Collaborative through regular updates at Collaborative meetings, to ensure joining up of the agenda and to strengthen communications between the two groups. The Social Care Group has a developing agenda to provide holistic support to the sector but will retain a key focus on health protection issues.

The membership of the Health Protection Collaborative will reflect the health and social system and include representatives of the respective organisations who have senior strategic and decision-making responsibilities.

The Collaborative will be chaired by the Director of Public Health (SBC). The agenda will be set by the Chair but in consultation with and with input from members of the group. The agenda will also be informed by the Health and Wellbeing Board. The Collaborative meetings will be supported by Democratic Services in SBC.

Decision making

The aim will be decision-making by consensus. The final decision will rest with the DPH in their statutory role in being responsible for assurance on health protection matters for the local population.

Meeting frequency

The Collaborative will meet every two months. Meeting frequency will be reviewed as needed. Regular membership is as follows. Additional members will be co-opted onto the group as needed for specific discussions.

Membership

Sarah Bowman-Abouna	Director of Public Health (Chair)	Stockton-on-Tees Borough Council
Tanja Braun	Consultant in Public Health (Vice Chair)	Stockton-on-Tees Borough Council
Carolyn Nice	Director of Adults and Health	Stockton-on-Tees Borough Council
Alex Sinclair	Director of Commissioning, Strategy & Delivery (C&YP)	ICB
	Associate Director of Nursing, Patient Experience & Quality Safety & Quality Performance Manager	North Tees and Hartlepool Foundation Trust
Fiona Adamson	Chief Executive	H&SH
Shaun Mayo	Head of Service	TEWV
Simon Howard	Consultant in Public Health and Communicable Disease Control	UKHSA
Fergus Neilson	Screening & Immunisations Commissioning lead	NHSE/ ICB
Stephen Donaghy	Environmental Health Service Manager	Stockton-on-Tees Borough Council
Marc Stephenson	Assistant Director of Community Safety and Regulated Services	Stockton-on-Tees Borough Council

James O'Donnell	Public Health Intelligence Specialist	Stockton-on-Tees Borough Council
Derek McDonald	Health & Safety Service Manager	Stockton-on-Tees Borough Council
Rob Miller	Health and Wellbeing Manager (Health Protection)	Stockton-on-Tees Borough Council
Michael Henderson/ Judy Trainer	Democratic Services	Stockton-on-Tees Borough Council

Review

The terms of reference will be reviewed annually

July 2023

This page is intentionally left blank



**North East and
North Cumbria**

NHS Draft Joint Forward Plan July 2023

Joint Forward Plan: National Guidance

- Requirement of Integrated Care Boards and partner NHS Trusts.
- Aligned to system ambitions; building on existing plans; delivery focussed.
- Demonstrate how ICBs and NHS Trusts will:
 - arrange and/or provide NHS services to meet the population's physical & mental health needs
 - deliver the NHS Mandate and NHS Long Term Plan in the area
 - meet the legal requirements for ICBs.

North East and North Cumbria Plan

NHS Plan aligned to the ICP Better health and wellbeing for all strategy.



Longer & healthier lives



Fairer outcomes for all



Better health & care services



Giving children and young people the best start in life



Overview of action plans for each ICP Strategy Goal, Enabler and Service.

Overview of action plans for Local Authority Place or groups of Places.

NHS Plan aligned to our Partnerships

- The Joint Forward Plan is on behalf of the NHS, including Primary Care.
- It is set in the broader framework of our broader partnerships including with local authority, community, voluntary and social enterprise sector partners.
- It is intended to support, not diminish, our partnership commitments.
- We recognise the planning requirements can be confusing.

Service Action Plans

- Ageing Well
- Autism
- Cancer
- Elective
- Learning Disabilities
- Mental Health
- Palliative and end of life
- Personalised Care
- Pharmacy and Medicine
- Primary Care
- Safeguarding
- Specialised Commissioning
- Urgent and emergency care

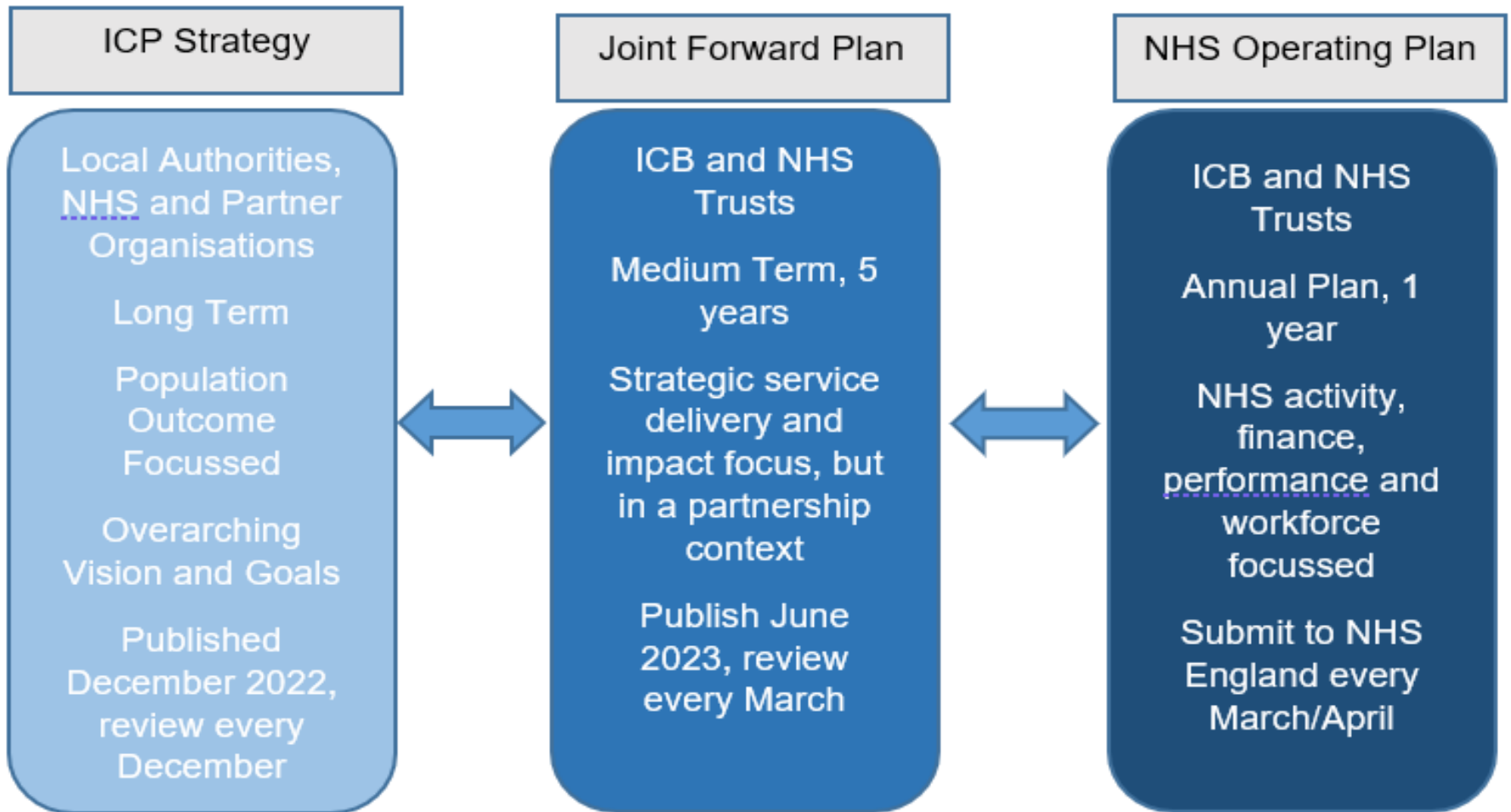
Enabler Action Plans

- Workforce
- Involving People
- Working together at Place
- Finance
- Data and Digital
- Research and innovation
- Estates
- Environmental Sustainability (to be developed)

Place Action Plans

- Healthier and Fairer, aligned to Health and Wellbeing Board priorities and Joint Strategic Needs Assessments.
- Best start in life, e.g. special educational needs and disabilities and individual packages of care.
- Improving services, including:
 - Community services and primary care
 - Mental health, learning disability and autistic people
 - Urgent Care.
- Integration, partnership working and governance.

How the Plans fit together



Timetable and Engaging Stakeholders

- Draft for stakeholder feedback: Early July
- Revised final version: September 2023.
- Annual update: each March beginning 2024.
- Feedback to: necsu.icbplanning@nhs.net

This page is intentionally left blank

HEALTH AND WELLBEING BOARD - FORWARD PLAN

<p>26 July 2023</p>	<ul style="list-style-type: none"> • Vaping Update Ailsa Rutter (FRESH) • Joint Forward Plan (David Gallagher) • Healthy Streets Update (Ant Phillips) • Warm Spaces Update (Paul Wilson) • Annual Review of Health Protection Collaborative and Terms of Reference (Sarah Bowman- Abouna) • Members' Updates • Forward Plan
<p>27 September 2023</p>	<ul style="list-style-type: none"> • Quality Statement (Adult Services) • Alcohol Strategic Group Update (Sarah Bowman-Abouna/ Mandy Mackinnon) • Domestic Abuse Steering Group Update (Sarah Bowman Abouna/Mandy McKinnon) • Better Care Plan (Emma Champley) • SEND Strategic Action Plan (Martin Gray) • Health and Wellbeing Partnerships' Update (Partnership Chairs) • Members' Updates • Forward Plan
<p>25 October 2023</p>	<ul style="list-style-type: none"> • Integrated Mental Health Strategy Group (Sarah Bowman Abouna/Tanja Braun) • Health Protection Collaborative (Sarah Bowman) • Members' Updates • Forward Plan

29 November 2023	<ul style="list-style-type: none"> • Members' Updates • Forward Plan
20 December 2023	<ul style="list-style-type: none"> • Alcohol Strategic Group Update (Sarah Bowman-Abouna/ Mandy Mackinnon) • Members' Updates • Forward Plan

To be scheduled:

- Scope and define key strategic system outcomes against the new priorities and monitoring approach (**Sarah Bowman-Abouna**)
- Joint Strategic Needs Assessment, Joint Health and Wellbeing Strategy and future monitoring (**Sarah Bowman-Abouna**)
- Adults Social Care Strategy Action Plan (**Director of Adults and Health**)
- Protection of the most vulnerable (**Sarah Bowman-Abouna**)
- Linking community assets and primary care (**Sarah Bowman Abouna**)
- Fairer Stockton Framework – Cost of Living Crisis Support Update (**Jane Edmonds**)
- Adult Social Care Reforms/White Papers (**Emma Champley**)
- Multiple Complex Needs – Peer Advocacy Pilot (**Sarah Bowman Abouna/Mandy Mackinnon**)
- Pharmacy Provision
- Drugs (inc Nitrous Oxide)

Scheduled items Frequency:

- Domestic Abuse Steering Group Update (March and September) (**Sarah Bowman Abouna/Mandy McKinnon**)
- Alcohol Strategic Group Update (March and September) (**Sarah Bowman Abouna/Mandy McKinnon**)
- Integrated Mental Health Strategy Group (April and October) (**Sarah Bowman Abouna/Tanja Braun**)

- Physical Activity Steering Group Update (Usually July and January) (**Sarah Bowman Abouna/Tanja Braun**)
- Tobacco Alliance Update (Usually January and July) (**Sarah Bowman Abouna/Mandy McKinnon**)
- Better Care Plan (Usually April and September) (**Emma Champley**)
- SEND Strategic Action Plan (Usually March and September) (**Martin Gray**)
- Health Protection Collaborative Update (Usually January, April, July and October) (**Sarah Bowman**)
- Health and Wellbeing Partnerships' Update (Usually March and September) (**Partnership Chairs**)

This page is intentionally left blank